

भारतीय प्रौद्योगिकी संस्थान मण्डी  
कमांद - 175075, हिमाचल प्रदेश

INDIAN INSTITUTE OF TECHNOLOGY MANDI  
KAMAND – 175075, HIMACHAL PRADESH



अभिशासक परिषद् की 47<sup>वीं</sup> बैठक का कार्यवृत्त

MINUTES OF THE 47<sup>th</sup> MEETING OF THE  
BOARD OF GOVERNORS

अप्रैल 08 एवम् 10, 2026

April 08 and 10, 2026

**INDIAN INSTITUTE OF TECHNOLOGY MANDI  
KAMAND, HIMACHAL PRADESH**



**47<sup>th</sup> MEETING OF THE BOARD OF GOVERNORS  
WEDNESDAY, APRIL 08 and FRIDAY, APRIL 10, 2026**

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**INDIAN INSTITUTE OF TECHNOLOGY MANDI**

**Minutes of the 47th Meeting of the Board of Governors held on April 08 and 10, 2026, from 14:00 hrs in the Board Room, North Campus, IIT Mandi.**

The following were present:

- |     |  |  |
|-----|--|--|
| 01. | Lt. Gen. Kanwal Jeet Singh Dhillon (Retd.)<br>Chairperson, BoG IIT Mandi                   | Chairperson  |
| 02. | Prof. Laxmidhar Behera<br>Director, IIT Mandi  | Member   |
|     | Shri Kishan Chandra Sharma   | Member   |
| 03. | Site Head & Sr. Vice President<br>Manufacturing, LUPIN Pharma Limited                      |  |
|     | Dr. Pradeep Kumar Agrawal<br>Scientist, Research Centre Imarat (RCI)<br>D.R.D.O. Hyderabad | Member   |
| 04. | Prof. Viswanath Balakrishnan<br>Professor, SMME, IIT Mandi                                 | Member   |
| 05. | Prof. Hitesh Shrimali<br>Professor, SCEE, IIT Mandi  | Member   |
| 06. | Dr. Kumar Sambhav Pandey<br>Registrar, IIT Mandi   | Secretary  |
| 07. | Dr. Sandip Kumar Saha<br>Dean (I&S), IIT Mandi   | Special Invitee for Agenda BoG-<br>47.1.2, 47.5.5 and 47.5.6 |
| 08. | Dr. Himanshu Pathak<br>Associate Dean (Courses), IIT Mandi                                 | Special Invitee for Agenda BoG-47.5.9                        |
| 09. | Prof. Pradeep Parameswaran<br>Prof. SCS, IIT Mandi   | Special Invitee for Agenda BoG-<br>47.5.10                   |

Leave of absence was granted to the following:

- |     |   |        |
|-----|---|--------|
| 01. | Shri Hemant Sood<br>Managing Director & Promoter<br>Findoc Financial Services Group, Ludhiana | Member |
| 02. | Shri Sandeep Kadam<br>The Secretary (TE)<br>Government of Himachal Pradesh                    | Member |

The Comments of the Additional Secretary (TE) / Joint Secretary (Ex-Officio), Ministry of Education, Government of India, were not received on the items before the scheduled date and time of the meeting.

The Chairperson, BoG welcomed all present at the meeting including special invitees.

The Director also welcomed all the members present at the meeting including special invitees.

Thereafter, the agenda item was taken up by the Registrar as follows:

**BoG-47.1.0 PROCEDURAL**

**BoG-47.1.1 Confirmation of the minutes of the 46<sup>th</sup> meeting of the Board of Governors held on September 19, 2025**

It was noted that the minutes of the 46<sup>th</sup> meeting of the Board of Governors held on September 19, 2025, as approved by the Chairperson, BoG, were circulated to all Board members through email on October 22, 2025 for comments. No comments have been received on the minutes so far.

Therefore, the minutes of the 46<sup>th</sup> meeting of the Board of Governors held on September 19, 2025, were confirmed, as circulated.

**BoG-47.1.2 Action Taken Report (ATR) on the minutes of previous meetings of the Board of Governors (BoG)**

Dr. Sandip Kumar Saha, Dean (I&S), presented the Action Taken Report on infrastructure-related matters, and the Registrar presented the Action Taken Report on items not related to construction.

The Board noted the ATR.

The Board also enquired about any problems that are being faced. In response Dr. Saha highlighted the extreme delays being faced in the works that have been entrusted to CPWD. It was also stated that withdrawal of those works which are yet to commence from CPWD shall be presented as a separate agenda point.

**BoG-47.2.0 ROUTINE MATTERS**

**BoG-47.2.1 Ratification of the decisions / actions taken by the Chairperson, Board of Governors on the recommendations of the Director/designated Committee(s), on behalf of the Board of Governors**

The Board was presented with the decisions and approvals accorded by the Chairperson, Board of Governors.

Further, the Board thanked the Chairperson, BoG, for the decisions and approvals and ratified the same.

**BoG-47.2.2 To report decisions/actions taken by the Chairman, Senate**

-NIL-

**BoG-47.2.3 Other developments at the Institute**

**(i) To report the status of filling up of backlog vacancies in the teaching cadre**

The Registrar pointed out that since the date of circulation of the agenda 13 faculty members have joined and not 03. This makes a total faculty vacancies as 193.

Board noted the report.

**(ii) Details regarding Global Tender Enquiry (GTE) Proposals**

The Registrar informed the Board that one GTE proposal was approved by the Director. It is a proposal for procuring an NVIDIA DGX B200 GPU-based Supercomputing Server (A Proprietary Item). He also informed the Board that the price offered by the authorized Indian Vendor of the OEM, NVIDIA Corporation, USA is ₹ 5,74,07,000/- and the funds will be utilized from the grants received from the Ministry and a due procedure has been followed. This facility will enhance the research capabilities. He further clarified that all the procedural requirements have been followed which include:

1. Valid OEM authorization and proprietary article certificate
2. Compliance with land border sharing restrictions
3. Price reasonability assessment
4. GeM non availability report
5. Integrity pact
6. Fallback guarantee

The Board noted the GTE approval.

The Board further enquired about any educational discount was offered or not. The Registrar informed that the OEM has offered an educational discount of more than ₹ 2,00,00,000/-.

The Registrar further informed the Board that as the cost of the proposed item is beyond the delegated financial powers delegated of the Director, the administrative approval and expenditure sanction may also be accorded. The Board directed that the Director may constitute a 03-member oversight committee to look at whether all the procedural and codal formalities have been followed as well as whether all the purchase norms have been followed. The Board APPROVED the purchase subject to observations of the oversight committee.

**(iii) To note the update on cases (if any) reported to the Internal Committee (IC)**

The Registrar further informed the Board that apart from this, the IC is also entrusted with certain other tasks like conducting some awareness programs throughout the year. He reported with satisfaction that the situation in this regard has undergone substantial and visible improvement since the last meeting of the Board.

The Board also advised a couple of actionable improvement:

1. Introduction of introductory lectures by administration, and experts at the commencement of each academic year and for staff and faculty suitably once at the time of their joining to introduce to them the DOs and DONTs.
2. A suitable affidavit at the time of admissions be got filed.
3. The faculty, staff and students be asked to take a suitably drafted oath at the beginning of every year.

The Director assured the Board that all the advices of the Board shall be acted upon. He informed that just a couple of weeks ago a workshop on these aspects was organized in the Institute which witnessed a very good participation.

- (iv) Faculty members joined the Institute after the last BoG meeting to date, i.e., September 09, 2025**

The agenda item was noted by the Board.

- (v) Faculty members resigned/relieved after the last BoG meeting till September 09, 2025**

The agenda item was noted by the Board.

- (vi) Regular Staff members who have joined after the last BoG meeting till September 09, 2025**

The Board noted the same.

- (vii) Temporary/Consolidated/Consultant Staff Members joined after the last BoG meeting till March 11, 2026**

The Board noted the same.

**(viii) The Staff members whose designation has changed/promoted after the last BoG meeting till September 09, 2025**

The Board noted the same.

**(ix) The Staff members have resigned/relieved after the last BoG meeting till September 09, 2025**

The Board noted the same.

**(x) Submission of the Annual Accounts and Annual Report of the Institute to the Ministry for tabling in the Parliament**

The Registrar reported that on the approval of the Chairman, BoG, the Annual Accounts of IIT Mandi for the Financial Year 2024–25 was forwarded to the office of the CAG of India for issuance of the Separate Audit Report (SAR). Subsequent to the checking of annual accounts by the CAG, Approval of the final Annual Accounts and Report of IIT Mandi for the Financial Year 2024-25 for submission to the Ministry of Education (MoE).

The Board noted the same.

**(xi) IIT Mandi Term Loan Proposal**

IIT Mandi Term Loan Proposal – Based on the communication from the Ministry of Education (MoE) vide letter no. F.No. 16-13/2022-TS-I-Part (1) dated 05.03.2026, regarding the conversion of price mentioned in foreign currency into INR, the proposal has been amended. Considering the latest exchange rate, the term loan proposal has been revised from ₹ 52.00 crore to ₹ 66.50 crore.

The Chairperson enquired if the upward revision in cost is only due to USD-INR conversion rate. In response the Director informed that no new items have been added to the list of equipment in the previously approved list and the cost escalation is only attributed to the USD-INR exchange rate revision and due to the increased cost of the equipment. The Board, after deliberations, APPROVED the HEFA Term Loan proposal with following advice:

The cost of every equipment should be mentioned in USD and INR as well as the increase in cost price.

**BoG-47.3.0 MATTERS DISCUSSED / RECOMMENDED BY THE STATUTORY BODIES / COMMITTEES / FUNCTIONARIES****BoG-47.3.1 The 40<sup>th</sup> meeting of the Finance Committee of the Institute held on September 19, 2025**

The agenda item was noted by the Board.

**BoG-47.3.2 The 47<sup>th</sup> meeting of the Senate of the Institute held on March 15-16, 2026**

The agenda item was noted by the Board.

**BoG-47.4.0 STANDING AGENDA****BoG-47.4.1 Revision in the R&P Norms 2016 for Non-teaching Staff**

The Registrar informed the Board that the revised Recruitment and Promotion Norms for Non-teaching staff have been submitted to the Ministry of Education for concurrence and that their response is still awaited. He further informed the Board that in the meantime an instruction from MoE was received wherein they have asked for getting new posts created and for getting those positions revived which remained vacant for last five years. He explained that according to MoE once this creation and revival of positions is approved, then immediately they will take up the R&P Norms for approval.

Thereafter the registrar informed the Board that the Institute is regularly following the matter up with MoE and requested the Board to keep this item pending till the MoE responds.

The Board noted the same and ADVISED to pursue it further with MoE and AGREED to keep the item pending.

**BoG-47.4.2 Proposal to start a new branch in B.Tech. program i.e., B.Tech. in Agricultural Engineering**

The Registrar invited Dr. Ranjit Jha to present the proposal to the Board.

Thereafter, Dr. Jha presented it.

At the outset he thanked the Board for their suggestions given in its 45<sup>th</sup> meeting. He mentioned that the suggestions were highly helpful in strengthening and refining the proposal. It was informed by him that all the suggestions of the Board have been incorporated.

He presented a detailed statistics of placement records of the Institutes and Universities for B. Tech. in Agricultural Engineering. He informed the Board that the name of specialization proposed is B. Tech. in Agricultural Engineering and Data Analytics. He explained that traditional and recognized domains are important for Government recruitment and core sector opportunities. At the same time, integrating Data Analytics and the Smart Agriculture components will address emerging areas in agriculture sectors so that students will have opportunities to join the startups and advanced Agri-Tech companies in the future.

The Chairperson was inquisitive about higher study opportunities available to such graduates after finishing their studies. The Director informed the Board that IIT system is academically very flexible and allows cross domain specializations. Prof. Viswanath Balakrishnan informed the Board that M. Tech. in Agricultural Engineering is offered in 43 Universities in India.

Thereafter Dr. Jha presented the financial projections to the Board. He informed that the financial implications for the lab setup have been carefully assessed. He further informed that existing lab facilities like Water Resources, GIS, Environmental Engineering, Thermodynamics shall be shared while only specific labs such as farm machinery, food processing, irrigation etc. need to be developed. The Director emphasized that building infrastructure is already under construction

and can be utilized. He told that in the 1<sup>st</sup> year, there is NO additional expenditure. From the 2<sup>nd</sup> year onwards, equipment and lab development shall be carried out gradually based on program needs. This will ensure that the financial load is distributed over time and resources are optimally utilized. He further pointed out that the plan is designed in a phased and sustainable manner.

To a query about any collaborations with Agriculture Universities in the region has been initiated for student internships or exchanges, the Jha replied that MoUs have already been signed with Punjab Agriculture University and Shere Kashmir University and a couple of more in are in pipeline. The Chairman suggested that Universities in Maharashtra and Israel be also explored.

Dr. Jha thereafter informed about the proposed student intake and manpower requirements. He proposed an initial intake of 30 students. He also informed the Board that a technical officer is already recruited and a couple of faculty members are having this specialization. The Board ADVISED to seek help from Israeli experts who have demonstrated technology of high yield agriculture.

The Director informed the Board that during his last visit to Europe he explored the possibility of collaboration with a University in the Netherlands and that the Institute is also going to sign an MoU with them. He further assured the Board that similar steps will be taken with Israeli Universities too.

The Board expressed its satisfaction on the proposal and APPROVED it.

#### **BoG-47.5.0 REGULAR AGENDA**

##### **BoG-47.5.1 Constitution of tenure of the Building & Works Committee (B&WC) of the IIT Mandi**

The Registrar presented this agenda item to the Board and informed that the Building and Works Committee needs to be reconstituted for 02 years as its term has expired. He further told that on the instructions of the Chairman, FC/BoG a panel of 08 suitable persons were nominated by the Director and that this panel along with their bio data was circulated to the members of the Board. Thereafter it was requested that the Board may reconstitute the Building and Works Committee of the Institute.

The Chairman, FC/BoG suggested that the Director may choose any one from amongst the 03 nominated academic persons and remaining from the rest taken from the proposed panel. He also pointed out that as per the Institutes of Technology Act 1961, the Registrar should be the secretary of the Committee. According to him this ensures proper record keeping and continuity of proceedings across all the statutory committees.

The Director asked the Dean (Infrastructure and Services) about the practice in other IITs. It was informed by him that the Registrar is the Member-Secretary in other IITs. The Registrar informed the Board that the Director is the ex-officio Chairperson of the B&WC and the Registrar is its ex-officio Member-Secretary. He further requested the Board that since all the building infrastructure and construction activities in the Institute are managed by the Dean (I&S) he may be

kept as a permanent member. He further requested the Board to keep the Superintending Engineer of the Institute as another permanent invitee.

After a long careful scrutiny and deliberations, the Board RESOLVED that:

1. The Director shall be the Chairperson of the Committee as per provisions contained in the Statutes of IIT Mandi.
2. The Registrar shall be the Secretary as per the provisions contained in the Institutes of Technology Act.
3. The Dean (Infrastructure & Services) shall be a permanent member considering the special requirements of the Institute.
4. The Superintending Engineer of the Institute shall be permanent member.
5. The choice of the remaining 03 rotatory members are left to the discretion of the Director with a rider that out of these 03, only 01 should be from academia and the other 02 should be from technical / field background.
6. The total strength of the Committee shall be 07.

**BoG-47.5.2 Regarding the withdrawal of the works from CPWD for which the tendering process is yet to be initiated**

The Registrar presented the agenda point to the Board and informed that in the 45<sup>th</sup> meeting of the Board it was directed vide item 45.5.2 that an expert committee be formed to examine the contract with CPWD and to suggest legally tenable course of action. He further informed that the Director accordingly constituted a committee to examine the issue and recommend. He stated that the findings of the Committee were that in the absence of any explicit administrative approval and expenditure sanction and that in view of the expiry of time lines the remaining works can be taken back from CPWD without any legal consequences.

He further recollected that this was reported to the Board in their 46<sup>th</sup> meeting also vide agenda item 46.4.4 wherein it was directed that a legal opinion on the matter be obtained and CPWD be explicitly informed about the withdrawal of remaining works from them. Thereafter, the Registrar informed the Board that the legal opinion was obtained on April 03, 2016 from M/s P. C. Mittal Law Offices LLP, New Delhi who are the Institute counsels. It is explicitly clear in it that due to several reasons the Institute is well within its rights to withdraw the remaining works from CPWD. He also informed the Board that a letter (No. IITMandi(CW)/SE-1587/2024-25/4084-88 dated March 25, 2026) has already been written to CPWD.

The Board finally DIRECTED that:

1. A very strongly legally worded, properly vetted letter be written to CPWD informing them about the withdrawal.
2. If it is not explicitly acknowledged and accepted by them, time for reply may be mentioned.
3. After the expiry of such time, the work may be withdrawn even in the absence of any acknowledgement.
4. At all costs IIT Mandi should be legally protected.

**BoG-47.5.3 Proposal for Adoption of GFR 2017 for Purchase Processes and accounting formats and guidelines as accounting policy**

The Registrar presented the agenda point to the Board. He informed the Board that at present IIT Mandi has a Store and Purchase Policy (framed in 2014) in force and at places it is not in conformity to the provisions contained in GFR 2017 due to recent revisions in accordance with the Government of India notification Nos. F.20/42/2021-PPD, dated 20.05.2024 & F.20/42/2021-PPD, dated 05.06.2025. He further informed that the Government of India has also extended relaxed provisions to IITs and other similar institutions through amendments in relevant clauses of the GFR 2017. He pleaded that this inconsistency leads to confusion and unwarranted audit objections. He therefore requested the Board to adopt GFR 2017 in its totality and to render the existing Store and Purchase Policy of the Institute lapsed.

He further informed the Board that the Government of India Accounting Formats and Guidelines are already being followed in the Institute but they have not been formally adopted by the Board as the Institute Accounting Policy. He requested the Board for its formal adoption too.

The opinion of the IFD, MoE, GoI on this proposal is "the provisions of GFR 2017 may be adopted in totality".

The matter was also discussed in the 41<sup>st</sup> Finance Committee meeting held on April 08, 2026 and recommendations are:

"The Committee recommended for approval of the Board of Governors:

1. that the provisions of GFR 2017 be adopted in totality, with all subsequent amendments thereon, and the current Store and Purchase Policy (framed in 2014) be rendered lapsed with immediate effect.
2. that all financial transactions be henceforth governed solely by Government of India regulations.
3. that the accounting formats and guiding notes prescribed by MoE vide notification dated April 17, 2015, be formally adopted as the Institute's accounting manual."

Dr. Viswanath Balakrishnan raised an issue of relaxation from mandatory GeM procurement of emergency items below ₹ 25,000/-. The Registrar clarified to the Board that there is no provision of mandatory GeM procurement below ₹ 25,000/- in the GFR as amended up to date.

After careful deliberations the Board ACCEPTED all the recommendations of the Finance Committee and RESOLVED as:

1. The provisions of GFR 2017 are adopted in totality, with all subsequent amendments thereon, and the current Store and Purchase Policy (framed in 2014) stands lapsed with immediate effect.
2. All financial transactions be henceforth governed solely by Government of India regulations.

3. The accounting formats and guiding notes prescribed by MoE vide notification dated April 17, 2015, are adopted as the Institute's accounting manual.

**BoG 47.5.4 Proposal for the provision of 05 days of closed holidays facility to Non-Teaching Staff during Summer/Winter Vacation at IIT Mandi**

The Registrar presented this agenda item to the Board. He informed that during the vacations (summer as well as winter) most of the students and majority of the faculty members go on leave and the Institute runs at almost half the capacity. He argued that in light of this and in line with prevalent provisions at several other IITs like Delhi, Kanpur, Roorkee, Madras, Palakkad etc. the agenda may be considered for approval as a welfare measure.

He also presented the proposed policy for the consideration of the Board.

The Chairman, FC/BoG enquired about the terms of their initial engagement. The Registrar informed that the initial terms of engagement envisage that they are eligible for such leaves as may be prevalent in the Institute from time to time.

Shri K. C. Sharma stated that the applicable leave rules keep getting amended over time and that he does not foresee any issue in allowing the agenda point. He, however, quoted that the problems may arise if all of the non-teaching staff seeks to avail these leaves at the same time.

Dr. Pradeep K. Agrawal told the Board that his organization (DRDO) does not have any provisions for vacations.

The Registrar argued the case as a welfare measure due to the difficult and remote location of the Institute. The Board AGREED with the argument that incentives need to be given to the employees to find this location more lucrative. However, the Board apprehended that allowing such leaves may go contrary to the law of the land or the terms of engagement of such employees.

Finally, the Board ADVISED that more research may be done and DEFFERED the agenda point till subsequent meeting.

**BoG-47.5.5 Regarding approval for getting HEFA Loan for development of 8th land parcel allotment by Govt. of HP to IIT Mandi at Palampur HP**

The Registrar informed the Board that this item was also deliberated in the 41<sup>st</sup> meeting of the Finance Committee dated April 08, 2026. He told that the estimated cost for infrastructure development is ₹272 Crore to be funded via a new HEFA Term Loan, covering academic area, boys' and girls' hostels, faculty/staff quarters, and site development services.

The opinion of the IFD, MoE, GoI on this proposal is "May be considered subject to repaying capacity of the Institute with the approval of MoE".

He announced that "The Finance Committee approved the proposal in principle and recommended the same to the Board of Governors, with the following observations:

1. The final, concrete proposal incorporating timelines from the date of fund approval, unit-wise phased shifting plan, infrastructure utilization plan for vacated spaces, and theme / identity of the Palampur campus shall be presented separately to the FC and BoG before commencement of the project.
2. The Institute shall initiate a formal application to the MoE for a HEFA Term Loan of approximately ₹272 Crore upon approval by the BoG.
3. A brainstorming exercise shall be conducted internally to define the theme and identity of the Palampur campus, and this shall be incorporated into the detailed proposal.”.

Thereafter, the Registrar invited the Dean (Infrastructure & Services) Dr. Sandeep Kumar Saha to present the proposal to the Board.

Before he started the presentation the Director informed the Board that the State Government has only allotted 508 acres of land till date against the promised 630 acres. He told that now the State Government has allotted 125 acres more at Palampur as its 8<sup>th</sup> land parcel. He further informed the Board that he met the Education Minister recently where he agreed with the idea. The Joint Secretary, MoE also agreed with the proposal and advised that the Institute should get another HEFA Term Loan approved by the BoG and thereafter present the case for processing. He stated that usable land in the possession of the Institute is very scarce and expansion is getting hampered.

To a query of Dr. Pradeep K. Agrawal, he informed that Palampur is about 90 km away from the Kamand campus and can be reached in one and a half hour. He told the Board that a 4-lane national highway is under construction at present linking the two campuses. He also informed that the Palampur campus as proposed is nearer to the Dharamshala airport too.

Thereafter, Dr. Sandip Saha, Dean (Infrastructure & Services), presented the proposal for development of the 8<sup>th</sup> land parcel (~125 acres) at Palampur, HP. He stated that the recommendations of the Finance Committee regarding development as per defined timelines shall be strictly adhered to. He also assured that the transfer of minimum assets will be ensured and whatever is transferred it will be lock, stock and barrel, including teachers, students, equipment, everything. He also stated that such a transfer will be aligned with academic semester transition.

Later upon the advice of the Director, he presented the details of the proposed HEFA Loan with estimates on cost.

After very careful scrutiny of all the aspects the Board RESOLVED as follows:

1. The proposal as recommended by the FC was APPROVED in-principle for application for HEFA Term Loan of approximately ₹ 272 Crore.
2. The Institute, in the meantime, should do more spade work and should plan in finer details all the basics, essentials, exigencies and contingencies with fall back plans etc. Such a brain storming should be done under the Director's overall supervision.

3. A separate special BoG meeting with only this agenda be called for presenting on how exactly the Institute shall proceed post fund allocation.

**BoG-47.5.6 Proposal for construction of research park at IIT Mandi**

At the outset the Registrar gave the background of the agenda item. He informed the Board that it was earlier discussed in the 36<sup>th</sup> meeting of the Finance Committee dated June 05, 2024 vide item FC-36.4.1 and in the 41<sup>st</sup> meeting of the Board of Governors dated June 05, 2024 vide item BoG-41.5.5. He informed that the FC advised doing a thorough SWOT analysis and about the operational aspects as well as self-sustainability issues.

He stated that the opinion of IFD, MoE, GoI on this proposal is "May be considered, as per the directions received from Technical Bureau of MoE". He further informed the Board that the proposal was put up for discussions in the 41<sup>st</sup> meeting of the Finance Committee dated April 08, 2026. The recommendations of the FC is as follows:

"The Committee approved the proposal in principle and recommended the same to the Board of Governors, with the following observations:

1. A detailed presentation covering the operating model (capex, opex, revenue projections), comparison with other IIT research parks, location analysis, multi-user design of facilities, and the defense-tech/Himalayan niche strategy shall be made to the FC and BoG in a separate dedicated session within 30 days or as soon as the Institute is ready.
2. The Research Park shall consolidate all existing incubation and industry-engagement activities of the Institute (Catalyst, i-HUB, IPDD Cell, etc.) under one umbrella.
3. The Research Park should be developed as a self-sustaining entity with optimal and multi-purpose utilization of infrastructure.
4. Location options (main campus vs. Palampur/Mandi City land) shall be reviewed, with a preference for the main campus for greater interaction with external agencies, unless there is a specific strategic reason for an alternate location."

Thereafter he invited Dr. Satvasheel R. Powar, Dean (Finance and Accounts) to present the proposal.

Dr. Powar presented the proposal and told the Board that this is a HEFA Term Loan worth approximately ₹ 100 Crore to establish 15,000 m<sup>2</sup> of built-up area for research park. He expressed that it is the direction of the MoE that every IIT needs to have a research park and 18 out of total 23 IITs have either already established them or are in the process of establishment. He clarified that once this research park is developed, all the activities related to translational research such the incubation center, technology and innovation hub and intellectual properties and technology transfer cell etc. shall get integrated.

Thereafter, he presented a detailed SWOT analysis on the proposal as follows:

Strengths:

1. IIT Mandi is in the top 10 institutions in innovation ranking
2. A fully functional and flourishing incubation center namely Catalyst
3. A translational research facility namely iHub-HCI foundation
4. An active intellectual properties and technology transfer cell which at present files more than 50 patents every year
5. More than 30 active industry MoUs
6. Several approved funds from agencies such as the Department of Science and Technology, Ministry of Electronics and Information Technology etc.

**Weaknesses:**

1. Remote location and seasonal connectivity issues
2. No dedicated building for Research Park
3. A smaller faculty base compared to the older IITs

**Opportunities:**

1. Only IIT in the Himalayan Region
2. Location highly suitable for research and development

**Threats:**

1. Cost escalation in construction due to extended timelines
2. Talent attrition
3. Natural disasters

He also informed the Board that the principal that needs to be paid back is only 25% and that the Institute has a very impressive track record of generating revenues from translational research and technology transfers. He projected that the proposal will achieve break even in the 3<sup>rd</sup> financial year itself.

He stated that G+4 construction is proposed and that the construction cost is estimated at ₹ 91 Crore and equipment cost is estimated at ₹ 9.95 Crore. He also proposed to enhance this by way of equipment sponsorship, industry collaboration etc.

The Chairman FC/BoG commented that the recommendations and comments of the Finance Committee should have been highlighted. He EMPHASIZED that since it is a green field development the facilities should be designed and created such that they are multipurpose and multiuser. Such a concept should be kept in mind at the planning stage itself.

After very careful scrutiny of all the aspects similar to the Palampur campus the Board RESOLVED as follows:

1. The proposal as recommended by the FC was APPROVED in-principle for application for HEFA Term Loan of approximately ₹ 100 Crore.
2. A separate special BoG with only this agenda be called for presenting on how exactly the Institute shall proceed post fund allocation.

**BoG-47.5.7 Discussion on the continuity and future management of the Campus School**

The discussions on this item continued on April 10, 2026.

The Registrar presented the revised agenda to the Board with recommendations of the FC thereon.

The opinion of the IFD, Ministry of Education, GoI on the agenda is "May be considered in line with TS.I's letter dated 28.07.2016 (copy attached)".

The recommendations of the Finance Committee in its 41st meeting are:

"The Committee deliberated on the issue of continuity and future management of the campus school at IIT Mandi. It was noted that the school was being operated by a private trust (Learning Curve Education Trust – Mindtree School) on Institute land and infrastructure. Concerns had been raised regarding the quality of education, financial management, and non-compliance with prescribed norms.

The Committee also took note of the directives of the Ministry of Education, which do not permit operation of private schools by external entities on government campuses. Additionally, instances of non-payment of dues and adverse observations by regulatory/assessment bodies were highlighted. It was informed that due process had been followed, including issuance of termination notice as per contractual provisions, and the Institute has initiated steps for taking over the school. The legal status of the matter was also apprised, and it was noted that there is no interim restriction on the Institute's actions.

After detailed deliberations, the Committee made the following recommendations:

1. As per Clause 14 of the agreement executed in 2017, a two-year notice of termination was served on M/s TLCET (Mindtree School) on May 01, 2024. The contract with M/s TLCET for operating the campus school is hereby terminated with effect from the date of approval by the Board of Governors. The operation of the school by a private entity on Institute premises be discontinued, in line with Government policy.
2. The school be taken over and operated by the Institute through the newly constituted "IIT Mandi Campus School Society," immediately upon approval of the Board of Governors.
3. A School Management Committee (SMC), as per CBSE norms and standards, be constituted who shall report to the Director, with appropriate representation, to oversee administration, academics, and financial management.
4. Necessary steps be taken to obtain CBSE affiliation in the name of the Society and to run the school in compliance with all applicable regulations.
5. The transition be carried out in a manner that ensures minimal disruption to students and continuity of academic activities in the ensuing academic session.
6. Existing teaching and other staff may be continued, and necessary appointments (including Principal) be made as per prescribed norms.

7. All legal, financial, and administrative matters arising out of the transition be handled by the Institute in accordance with rules.
8. As per the requirement and on a case-to-case basis, a special-purpose returnable loan (not a grant) may be sanctioned to the IIT Mandi Campus School Society from the appropriate welfare fund of the Institute, at the discretion of the Director, for the smooth running of the school. Such loans shall be repayable.

The Committee accordingly approved the proposal in-principle and recommended the same for consideration of the Board of Governors."

The Registrar informed the Board that:

1. A termination notice was duly served on M/s TLCET on May 01, 2024 in accordance with the termination clause of the contract signed with them.
2. A Society namely "IIT Mandi Campus School Society" has been registered under the relevant Society Registration Act to run and manage the affairs of the proposed Campus School.
3. An application was filed with CBSE for transfer of the school affiliation in the name of the Society. This decision by CBSE makes it abundantly clear that M/s TLCET has no authority to run the School. That mandate has been accorded to IMCSS. (The letter from CBSE is attached).
4. A Civil Writ Petition has been filed in the Honorable High Court of HP by M/s TLCET challenging their termination. It is being defended in the Honorable Court and that the Honorable Court was not pleased to admit the petition or to grant any interim relief.

The Board noted with satisfaction and appreciated the timely actions taken by the Institute.

The Director informed that CBSE has withdrawn their affiliation from TLCET and this affiliation has been granted to IMCSS. The Board NOTED it and EXPRESSED their pleasure on this development.

Considering the detailed background note, the Finance Committee's recommendations, the School Management Committee's findings (Minutes dated April 09, 2024), the NCERT appraisal report (January 2024), the Government of India policy circular (MoE No. 32-37/2016-TS-I dated July 28, 2016), and the order of the Hon'ble High Court of Himachal Pradesh dated April 06, 2026 in CWP No. 4537 of 2026, the Board of Governors after long careful scrutiny of all the administrative, academic, financial and legal aspects of the agenda RESOLVED and DIRECTED as under:

1. Termination of Agreement with TLCET

The Board noted that:

- a. the lock-in period as stipulated in the contract with M/s TLCET had long expired;
- b. full 2-year written notice was duly given w.e.f. May 01, 2024;

- c. no reason was required under the contractual terms;
- d. abundant documented cause existed; and
- e. an internal committee was constituted, whose findings supported the termination.

Consequently, the Board APPROVED the termination of the Agreement dated November 20, 2017 and the License Deed dated March 23, 2019 with M/s The Learning Curve Educational Trust (TLCET), Panchkula, exercised vide notice dated May 01, 2024 under Clause 14(i) of the Agreement. Termination takes effect from April 30, 2026 and is IRREVOCABLE.

2. Formation of IIT Mandi Campus School Society (IMCSS)

The Board APPROVED the formation and registration of the already incorporated "IIT Mandi Campus School Society" (IMCSS) under the Himachal Pradesh Co-operative Societies Act 1968. The Director, IIT Mandi, shall be the Patron of the IIT Mandi Campus School Society (IMCSS).

3. Constitution of School Management Committee (SMC)

The Board DIRECTED that a School Management Committee (SMC) be constituted immediately upon BoG approval, in full compliance with CBSE norms. The Registrar, IIT Mandi, shall be the Chairperson of the SMC. The SMC shall govern all academic, administrative, and financial matters of the School in accordance with CBSE requirements.

SMC composition shall preferably be drawn from administrative / non-faculty staff, with faculty representation at the discretion of the Patron (the Director). The Patron IMCSS and Chairperson SMC are authorized to appoint or relieve the Principal, Teachers, Administrative, Sports, Clerical or other staff. They shall also be responsible for the discipline and logistics of the School.

4. Transfer of All Operations to IMCSS

With effect from May 01, 2026, ALL aspects of the IIT Mandi Campus School including admissions, employment of Principal, teachers, administrative, sports, clerical, staff; curriculum and pedagogy; financial management; infrastructure and utilities; fee collection; CBSE compliance; and all other incidental activities shall be governed and managed by IIT Mandi through IMCSS and its duly constituted SMC.

5. CBSE Affiliation in the Name of IMCSS

The Board NOTED with satisfaction that a CBSE affiliation has already been received.

The Registrar and SMC were directed to:

- a. Ensure seamless transition for existing board students (Classes IX, X, XI, XII) with no disruption to examination eligibility; and
- b. Ensure full CBSE compliance at all times including curriculum, staffing norms, infrastructure standards, and SMC functioning.

## 6. Continuity of Education

The Board DIRECTED that Academic Year 2026–27 shall proceed with minimal disruption to students and parents. All existing teachers and administrative staff of the School shall be offered engagement under IMCSS/SMC to the extent possible and as per CBSE staffing norms, to ensure continuity of instruction.

A Principal shall be appointed by the Patron IMCSS and Chairperson SMC at the earliest. No enrolled student shall be displaced or disadvantaged by this transition. The School shall continue to operate from the same premises. Future admissions shall be conducted by IMCSS/SMC as per CBSE norms.

## 7. Financial Arrangements

The Board AUTHORIZED the Director to sanction a one-time non-refundable corpus to the IMCSS/SMC from the Institute IRG. He was also AUTHORIZED to grant on a case-to-case basis, any special-purpose returnable loan (not a grant) to IMCSS from the appropriate welfare fund of the Institute, at his discretion, for the smooth running of the School. The amount is not capped and shall be at the Director's discretion. In emergent situations or for any unforeseen financial, legal, or administrative requirements, the Society may approach the Board of Governors for additional support. The Society may also actively pursue CSR funding from eligible corporates.

## 8. Legal Matters

The Board AUTHORISED as follows:

- a. The ongoing litigation before the Hon'ble High Court of Himachal Pradesh at Shimla shall be defended by the Institute as during the time of signing of the contract the IMCSS/SMC did not exist and as the contract itself is between the Institute and M/s TLCET.
- b. All future litigations shall be handled by the IMCSS/SMC as per the directions of the Patron (Director) and Chairman, School Management Committee
- c. The Patron IMCSS and Chairperson SMC are empowered to recover all outstanding dues from M/s TLCET, including rent arrears, principal accommodation charges, and any other liabilities created by them. Recovery authority is general and not limited to any specific amount.

## 9. Annual Performance Presentation to BoG

The Board RESOLVED that at the end of every academic year, a comprehensive presentation of the School's performance shall be made to the Board of Governors. The presentation shall cover:

- a. Academic performance;
- b. Financial status and fund utilization;
- c. Administration and logistics; and

## d. Recommendations for improvement.

This resolution shall come into effect immediately from the date of approval of the Minutes of Meeting. However, the date of termination of the Contract with M/s TLCET and consequent Rent Deed remains in force till April 30, 2026 and expires immediately thereafter as legally required.

**BoG-47.5.8 Proposal for the Dual Degree in IIT Mandi B.Tech. EE and VLSI students to have one year Master Degree in Sorbonne University (UPMC), Paris, France**

The Registrar informed the Board that the Senate of the Institute in its 47<sup>th</sup> meeting held on March 15-16, 2026 approved and recommended the item to the BoG for consideration and further approval. He then invited Prof. Hitesh Shrimali to present it to the Board.

Prof. Shrimali informed the Board that the proposal is for a dual degree where the first 04 years the student is expected to study at IIT Mandi with 03 specific courses to get a B. Tech. degree and then may optionally go to the Sorbonne University (UPMC), Paris France and spend 01 year to get a Master's degree from there.

The Board DID NOT concur with the proposal in its present shape. It was ADVISED that the Institute should promise the incoming student only an education for 04 years. If the French University accepts him thereafter, the matter should be between that University and the student. The Institute should neither promise about the prospects apriori nor should they call this arrangement a dual degree. The Institute should have NO responsibility to ensure that a student will get admission in France after four-year degree with us.

The Director assured the Board that the arrangement will not be called dual degree. He stated that the item is only an information to the Board and no approval is solicited, but all the suggestions of the Board shall be adhered to.

The Board, therefore, just NOTED the item with suggestions thereon.

**BoG-47.5.9 Proposal for the revision of the Convocation Medal and Award Policy.**

The Registrar invited Dr. Himanshu Pathak to present this agenda item to the Board.

After a brief presentation the Board AUTHORIZED the Director to constitute more medals as he thinks appropriate. It was advised that more medals be awarded to incentivize students to achieve higher laurels. However, the Board EMPHASIZED that the degrees cannot be increased without their express consent.

**BoG-47.5.10 Proposal for the issuance of Postgraduate Diplomas to PG students who exit the programme on completion of one year**

The Registrar invited Prof. Pradeep Parmeswaran to present the agenda item to the Board.

Prof. Parmeswaran pleaded with the Board that the proposal is aligned with NEP 2020 which postulates that if a student wants to end a program midway, he can do so with a lesser degree.

The Board considered all the pros and cons like globally recognized stature of the Institute, limited seat availability that too after fierce competition, scarce hostel accommodation etc. The Chairman emphasized that having cleared less number courses is not equivalent to less intensive courses. Dr. Pradeep K. Agrawal pointed out that certain Institutes have even allowed multiple entry and multiple exit options. Shri K. C. Sharma wanted to know if the practice is prevalent in other Institutes too which was answered in affirmative by Prof. Parmeswaran.

Finally, after a long debate the Board RESOLVED that IIT Mandi has a global repute and is mandated to produce quality technical and scientific manpower. Consequently the Board DID NOT APPROVE this proposal.

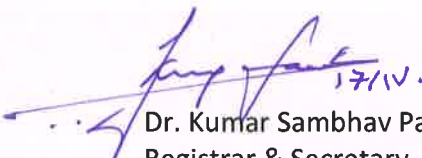
**BoG-46.6.0 TABLE AGENDA**

**BoG-46.6.1 Additional agenda placed on the table with the permission of the Chairperson, if any.**


There were no points of discussion.

The meeting concluded with a vote of thanks to the Chairperson, members, and Director for their contributions. The Chairperson advised to get the Minutes of Meeting pertaining to item 47.5.7 prepared and got approved within 48 hours as it has legal ramifications and litigation value.

  
Prof. Laxmidhar Behera  
Director, IIT Mandi

  
Dr. Kumar Sambhav Pandey  
Registrar & Secretary, BoG

**Chairperson, Board of Governors**

  
21 Apr 2026

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Technical Bureau

Speed Post

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32-37/2016-TS-1  
Government of India  
Ministry of Human Resource Development  
Department of Higher Education  
Technical Section-1

Shastrl Bhawan, New Delhi  
Dated 28<sup>th</sup> July, 2016

To,  
The Directors of all IITs.

Subj- Establishing of Kendriya Vidyalayas on the Campus of IITs.

Sir,

I am directed to state that there have been reports of the instances of IITs entering into PPP or similar variant of agreements to establish private schools that are owned or managed by private parties, on their campuses as against the Govt. of India policy to establish Kendriya Vidyalayas for benefit of the children and wards of faculty and staff of the Institute.

In this connection, the matter has been discussed with the authorities of the Kendriya Vidyalaya Sangathan (KVS) and they have agreed to open and manage a Kendriya Vidyalaya on the campuses of IITs. A photo copy of the MoU to be signed by the concerned IIT with the KVS and a specimen of the Resolution to be passed by their BoG, is enclosed for reference. It is requested that necessary action in the matter may be taken accordingly.

Further since the existing policy of the Govt. of India does not allow opening of any private school that is owned or managed by private parties, on the campuses of IITs, appropriate steps may be taken to close such school, if any, in due course.

Yours faithfully,

*(Signature)*

(Tripti Gurha)  
Director (IITs)  
Tel: 23073271

Encl: As above

18 letters o/c  
*(Signature)*



**केन्द्रीय माध्यमिक शिक्षा बोर्ड**  
( शिक्षा संरक्षण, मानव संसाधन के असीम एक स्वरूप संरक्षण )  
**CENTRAL BOARD OF SECONDARY EDUCATION**  
(An Autonomous Organisation under the Ministry of Education, Govt. of India)

No.CBSE/AFF./630262/E-229512/2026/00649

Date: 10 04 2026

To,  
The Director  
Indian Institute of Technology Mandi  
Kamand,  
Himachal Pradesh  
175005  
Email-id: [director@iitmandi.ac.in](mailto:director@iitmandi.ac.in)

**Sub: Change of name of the school and transfer of CBSE affiliation to IIT Mandi Campus School Society – reg.**

**Ref: Letter No.IITMandi/DIR/047/2026/04-54 Dated 02.04.2026**

Sir,

With reference to letter cited above, in view of the provision of Clause 15.2 1(c) of Affiliation Bye-Laws, 2018 of the Board, I am directed to convey the approval of Competent Authority for the change of name of school and society, as per detail given below:

Particular	Existing	New
School name	MINDTREE IIT MANDI CAMPUS SCHOOL	IIT MANDI CAMPUS SCHOOL
Society name	THE LEARNING CURVE EDUCATIONAL TRUST	IIT MANDI CAMPUS SCHOOL SOCIETY

Further, the mobile no. 9805225569 and email-id ([registrar@iitmandi.ac.in](mailto:registrar@iitmandi.ac.in)) of IIT Mandi Registrar has also been updated in Board's record for the purpose of affiliation, examination, training, academic and other miscellaneous activities.

*This issues with the approval of Competent Authority of the Board*

Yours faithfully,

Joint Secretary (Affiliation)

Copy to:

1. The Registrar, IIT Mandi, Kamand, Himachal Pradesh 175075. – For information please (email-id: [registrar@iitmandi.ac.in](mailto:registrar@iitmandi.ac.in)).
2. The Director, Directorate of School Education Lal Pani, Shimla-171001 ([eleedu-hp@gov.in](mailto:eleedu-hp@gov.in)) – For information please.
3. The Principal/Manager, MIND TREE IIT MANDI CAMPUS SCHOOL, NORTH CAMPUS, IIT MANDI, SALGI (KAMAND), MANDI -175 005, HIMACHAL PRADESH-175005.
4. The Regional Officer, CBSE Regional Office (Panchkula), Sector- 5, Panchkula, Haryana – 134109. – For information and making necessary updation in records/credentials for accessing Shiksha email-id: [43252@cbseshiksha.in](mailto:43252@cbseshiksha.in).
5. The Joint Secretary (Head CoE), COE Panchkula, CBSE Regional Office Panchkula, Sector - 5 Panchkula Haryana – 134152. - For information please.
6. The Joint Secretary (IT), CBSE HQ Dwarka. – For information and necessary action.

Joint Secretary (Affiliation)



एकीकृत कार्यालय परिसर, सेक्टर-23, फेज-1, द्वारका नई दिल्ली-110022  
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